



DEPUTY SECRETARY OF DEFENSE
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JAN - 4 2018

MEMORANDUM FOR SECRETARIES OF THE MILITARY DEPARTMENTS
CHAIRMAN OF THE JOINT CHIEFS OF STAFF
UNDER SECRETARIES OF DEFENSE
DEPUTY CHIEF MANAGEMENT OFFICER
CHIEF, NATIONAL GUARD BUREAU
GENERAL COUNSEL OF THE DEPARTMENT OF DEFENSE
DIRECTOR OF COST ASSESSMENT AND PROGRAM
EVALUATION
INSPECTOR GENERAL OF THE DEPARTMENT OF DEFENSE
DIRECTOR OF OPERATIONAL TEST AND EVALUATION
CHIEF INFORMATION OFFICER OF THE DEPARTMENT OF
DEFENSE
ASSISTANT SECRETARY OF DEFENSE FOR LEGISLATIVE
AFFAIRS
ASSISTANT TO THE SECRETARY OF DEFENSE FOR PUBLIC
AFFAIRS
DIRECTOR OF NET ASSESSMENT
DIRECTOR, STRATEGIC CAPABILITIES OFFICE
DIRECTORS OF DEFENSE AGENCIES
DIRECTORS OF DOD FIELD ACTIVITIES

SUBJECT: Accelerating Enterprise Cloud Adoption Update

On September 13, 2017, I set the Department on a path towards accelerating the DoD's adoption of cloud computing technologies that are critical to maintaining our military's technological advantage and directed the creation of the Cloud Executive Steering Group (CESG). The CESG has made great progress towards making commercial cloud services available to the Department and, as the CESG approaches the critical acquisition phase, I am directing the following.

The CESG will continue to report directly to the DSD. It will be chaired by Jay Gibson, Deputy Chief Management Officer. The members of the CESG are Bob Daigle, Director of Cost Assessment and Program Evaluation; Dr. Will Roper, Director of the Strategic Capabilities Office (SCO); Raj Shah, Managing Partner of the Defense Innovation Unit Experimental; Chris Lynch, Director of the Defense Digital Service (DDS); Joshua Marcuse, DoD staff; and Essye Miller, the Acting Chief Information Officer. The Office of the Under Secretary of Defense for Acquisition, Technology, and Logistics will support all efforts of the CESG.

This cloud adoption initiative will continue to occur in two phases. The Director of DDS will continue to lead phase one, a full and open competition to acquire a modern enterprise cloud services solution that can support unclassified, secret, and top secret information. During phase two, Captain David McAllister of SCO will be leading the effort to transition select DoD



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Components or agency systems to the acquired commercial cloud solution and, to the maximum extent possible, operationalize the mission using the security, software, and machine learning capabilities that cloud technology provides.

The CESG will continue to frequently brief the DSD. I reiterate that this effort is a Department priority. I expect all offices and personnel to continue providing all reasonable support necessary to make rapid enterprise-wide cloud adoption a reality.

A handwritten signature in blue ink, reading "Patrick M. Shanley". The signature is fluid and cursive, with the first name "Patrick" and last name "Shanley" clearly legible, and "M." as a middle initial.